# Table of Contents

Message from the Director ........................................................................................................... 2  
Mission, Vision, and Core Values .................................................................................................. 3  
Organization Chart ....................................................................................................................... 4  
Public Health Staff ......................................................................................................................... 5  
**Essential Service 1: Monitor Health Status** .............................................................................. 6  
  Community Health Assessment & Community Health Improvement Plan .............................. 6  
**Essential Service 2: Diagnose and Investigate Health Problems and Health Hazards** .......... 7  
  Immunization Clinics .................................................................................................................... 7  
  Lead Poisoning Prevention Program .......................................................................................... 7  
  Communicable Disease Services ............................................................................................... 9  
  Sexually Transmitted Disease Lab Reporting .......................................................................... 10  
  Rabies Program ....................................................................................................................... 10  
**Essential Service 3: Inform, Educate and Empower People about Health Issues** ................. 12  
  Health Education ..................................................................................................................... 12  
**Essential Service 4: Mobilize Community Partnerships to Identify and Solve Health Problems** 13  
  Community Partnerships .......................................................................................................... 13  
**Essential Service 5: Develop Policies and Plans that Support Community Health Efforts** .... 14  
  Strategic Planning & Community Health Improvement Plan ............................................... 14  
  Public Health Emergency Response Planning ........................................................................... 15  
**Essential Service 6: Enforce Laws and Regulations that Protect Health and Safety** .......... 17  
  Environmental Health ............................................................................................................. 17  
**Essential Service 7: Link People to Health Services** ............................................................... 20  
  Maternal & Child Health ........................................................................................................... 20  
  Jail Health .................................................................................................................................. 20  
  Special Children’s Services ....................................................................................................... 20  
**Essential Service 8: Assure a Competent Public and Personal Health Care Workforce** ....... 23  
  Workforce Development ............................................................................................................ 23  
**Essential Service 9: Evaluate Effectiveness, Accessibility & Quality of Personal and Population Based Health Services** ......................................................................................................................... 24  
  Public Health Accreditation ...................................................................................................... 24  
**Essential Service 10: Research for Innovative Solutions to Health Problems** ..................... 25  
  S2AY Rural Health Network ................................................................................................. 25  
**Budget Summary** ..................................................................................................................... 26
A Message from the Director

It is my great pleasure to present the Steuben County Public Health Department’s (SCPH) 2018 Annual Report. While we successfully worked towards our mission and made daily progress in protecting the health of the residents of Steuben County, one of our greatest accomplishments was 100 years in the making – SCPH celebrated our 100 year anniversary in June. Growing, evolving, managing the ever changing times and needs with a vibrant, diverse presence in Steuben County is very rewarding. We celebrated in style at the Finger Lakes Boating Museum in Hammondsport with 200 area residents, live music, silent and live auctions and catered hors d’oeuvres. Through auction proceeds, we were able to raise nearly $4000 for the Finger Lakes Trail Conference, furthering our mission of better health for all: healthy people, strong families, and vibrant communities.

During 2018, SCPH continued to be a leader in public health. We expanded our expertise in responding to the ongoing opioid crisis by becoming a registered opioid overdose program. All of our nurses have received Narcan administration training and actively engage with the community and agencies to train others to be better prepared to respond to an opioid overdose.

As is often the case, SCPH also faced challenges in 2018. Emerging diseases in previous years included Ebola and Zika. The winter of 2018 proved to be a severe influenza season with record numbers of cases. We were fully prepared to respond to the outbreak in order to protect our residents.

In an effort to prevent disease and promote health in county residents, we continue to provide clinic services, preventative services, health education, and services for children with special health care needs. Public Health offers programming for immunizations, radon, lead poisoning prevention, rabies, communicable disease, emergency preparedness, early intervention, car seat safety, chronic disease prevention, maternal and child health, and more. Environmental services are provided by the regional New York State Department of Health (NYSDOH) office located in Hornell.

As a Licensed Home Care Services Agency, the department is able to conduct operations and programs which require home visitation, including free educational visits provided by nurses for new mothers and infants, visits for families of children identified with elevated lead levels, and to individuals diagnosed with tuberculosis (TB) infection. The Department also operates as a Diagnostic and Treatment Center permitting clinic activities for immunizations, HIV testing and tuberculin skin testing. Both licenses are necessary to complete the core work of a local health department as required by Public Health Law.

The work of public health continues to require current scientific knowledge, collaboration with diverse partners, and engagement of the community, combined with progressive leadership, cutting edge technology and a well trained workforce. We are committed to serving our community with those tools in order to assure Steuben County is a healthy place to live, work and play.

Respectfully,

Darlene R. Smith, MS CPH – Public Health Director
Mission, Vision and Core Values

Mission Statement

Steuben County Public Health will protect and promote the health and wellbeing of our community through education, collaboration, and prevention efforts.

Vision Statement

Healthy people, strong families, and vibrant communities.

Values

Quality
Empowerment
Responsiveness
Public Health Staff

Administration

Darlene Smith  Director of Public Health
Dennis O’Connor, M.D.  Medical Director
Diane L. Kiff  Special Children’s Services Administrative Officer
Gail Wechsler  Public Health Coordinator/Director of Patient Services
Christine Congdon  Chief Fiscal Officer

Support Staff

Virginia Hargraves  Senior Account Clerk Typist
Terry Moss  Principal Clerk
Shirley Davis  Senior Clerk
Cynthia Lewis  Senior Clerk
Marilee Spaulding  Clerk

Public Health Staff

Lorelei Wagner  PH Education Coordinator
Deb Matthews  Animal Control Officer
Matthew Marmor  Emergency Preparedness Coordinator (Hired 7/30/18)
Karen Travis  Emergency Preparedness Coordinator (Resigned 4/7/18)

Nurses

Jo-Anne Taylor  RN
Kimberly Cady  RN
Krystal Potter  RN/Service Coordinator
Kathy Ingham  RN Contract Nurse for DSS
Victoria Fuerst  RN Part time (Retired 11/1/18)
Chantel Fuerst  RN Part time
Gay Weaver  RN Part time biometric screening

Special Children’s Services Staff

Nicole Hogan  Service Coordinator
Kenzie Rusak  Service Coordinator
Essential Service 1: Monitor Health Status to Identify and Solve Community Health Problems

Assessing the health status of the community through formal and informal needs assessments and data analysis. Steuben County Public Health collaborates with a diverse group of community partners to address community health problems.

Community Health Assessment & Community Health Improvement Plan

Steuben County Public Health completes a Community Health Assessment (CHA) in conjunction with area hospitals routinely as directed by New York State Department of Health guidelines. The most recent CHA was completed in 2016 and resulted in the current Community Health Improvement Plan (CHIP). The CHIP collaborative team called Smart Steuben includes representatives from Steuben County Public Health, Arnot Health, Corning Hospital, St. James Hospital, the S2AY Rural Health Network, the Steuben Rural Health Network, Southern Tier Tobacco Awareness Coalition (STTAC), the Center for Tobacco Free Finger Lakes, Common Ground Health, Cornell Cooperative Extension, Finger Lakes Community Health (FLCH), Steuben County Legislature, UR Center for Community Health & Prevention, representatives from Genesee Valley BOCES working on the Creating Healthy Schools and Communities grant, WIC, and Child Care Aware of Steuben and Schuyler through ProAction.

The goals of the 2016-2018 CHIP are to:
1. Reduce obesity in children and adults
2. Reduce heart disease and hypertension
3. Increase early childhood health

Progress and considerations of feasibility and effectiveness of CHIP activities from 2018 were reviewed by the Smart Steuben team.

Work on the next Community Health Assessment started in 2018. Community and stakeholder input were sought through two different surveys and over 20 focus groups throughout the county.
Essential Service 2: Diagnose and Investigate Health Problems and Health Hazards in the Community

*Includes provision of epidemiological identification of emerging health threats and active investigation of infectious disease.*

**Immunization Clinics**

The Health Department strives to reduce or eliminate indigenous cases of vaccine preventable diseases through administration of vaccines. In 2018, a total of 949 vaccines to prevent infectious diseases were given to 754 people. Tuberculosis (TB) skin tests were administered to 79 residents. In total, 833 residents were served by RN staff at our clinics.

**2018 Outcomes:**
- 98% of school aged children in Steuben County were in compliance with the immunization requirements
- 59.4% of Steuben’s 2 year olds met New York’s benchmark immunization standards
- No major childhood vaccine preventable diseases outbreaks were reported in Steuben

**Lead Poisoning Prevention Program**

Steuben County Public Health partners with the NYSDOH District Office in Hornell to provide lead poisoning prevention (LPP) education, investigate sources of lead poisoning and develop a plan for lead remediation with families of children with elevated lead levels.

**2018 Outcomes:**
- 38.6% rate of lead testing for children age 1 and 38.4% rate for children age 2.

**Steuben County Lead Testing Rates of 1 and 2 Year Olds**
• 1 finger stick lead testing clinic held at Head Start site.
• 4,497 homes, built before 1978, are considered to be in fair or poor condition.
• 4 new cases tested over 15ug/dl and required environmental investigation and case management.
• 5 cases were identified as being between 10 ug/dl and 14 ug/dl which required further screening and educational intervention.
• 63 children with lead levels between 5 ug/dl and 9 ug/dl that had recommendations for further testing.
• 2 Lead Care II Point of Care testing machines purchased for a large pediatric provider in the county. Machines are now up and running. All major pediatric providers in Steuben County are now using Point of Care testing.
Communicable Disease Services

Communicable disease activities involve surveillance to confirm reports of cases and follow-up to prevent the spread of communicable diseases. When necessary, staff from the Hornell District Office of the New York State Department of Health and staff from this agency cooperate in the investigation. There was 1 case of active tuberculosis in a resident in 2018. There were no outbreaks of communicable diseases in the county in 2018.
Sexually Transmitted Disease Lab Reporting

Public Health nurses assess and evaluate reported positive gonorrhea, chlamydia and syphilis lab reports, and establish whether the patient is infected and has been treated adequately. County residents seeking STD testing are referred to either Family Planning in Bath, or Planned Parenthood in Corning and Hornell; the total number of referrals for the year was 9.

There were 4 cases of syphilis in 2018

Rabies Program

Animal bites are reported to the health department and follow-up is conducted to assure that measures are taken to prevent rabies transmission.

2018 Outcomes:
Public Health Nurses conducted:
- Investigation of 462 reports of animal bites/ exposures.
- Authorized post-exposure treatment for 83 persons exposed to rabies.
- Authorized testing of 62 animals thru the NYSDOH lab; 12 were positive for rabies.
Public Health provided free rabies clinics in Bath, Corning and Hornell with the cooperation of veterinarians, animal handlers, nursing staff, and volunteers. Free vaccine and supplies were made available to local townships to hold 36 additional clinics. 3613 dogs, cats and ferrets were vaccinated.
Essential Service 3: Inform, Educate and Empower People about Health Issues

Includes social marketing, targeted media public communication and providing accessible health information resources to reinforce health promotion messages and programs.

The Public Health Education Coordinator and other Public Health staff provided education to target groups and the public through a variety of methods in 2018.

**Health Education 2018**

1600+ People Receiving Education

27 New Participants in 2018

[Images and links to social media platforms showing followers, posts, and views]

- [www.facebook.com/SCNYPublicHealth](http://www.facebook.com/SCNYPublicHealth)
  - 1100 followers
  - More than 250 Posts
  - 185,463 views

- [www.facebook.com/SmartSteuben](http://www.facebook.com/SmartSteuben)
  - 80 followers
  - More than 65 Posts
  - 7,568 views
Essential Service 4: Mobilize Community Partnerships and Action to Identify and Solve Health Problems

*Involves convening and facilitating community groups in undertaking defined preventive and population focused activities in order to capture the full range of potential resources to solve community health problems.*

**Community Partnerships**

Public Health staff served on and chaired multiple coalitions to collaborate with area organizations on a variety of health topics, including:
- Accreditation
- Breastfeeding
- Child abuse prevention
- CHIP
- Diabetes
- Drug free communities
- Emergency preparedness
- Evidence-based self-management programs
- Farm to school / table
- Hypertension
- Immunizations
- Lead poisoning prevention
- Maternal and child health
- Quality improvement
- Radon
- Sexual health
- Tobacco
- Traffic safety
- Worksite wellness
Essential Service 5: Develop Policies and Plans that Support Individual and Community Health Efforts

Involves providing leadership for systematic community and state level planning for health improvement; development and tracking of measureable health objectives as a part of continuous quality improvement strategies and development of codes, regulations and legislation to guide the practice of public health.

Strategic Planning & Community Health Improvement Plan

A new Strategic Plan was created in January 2017 to align with the extended CHIP that was submitted in December 2016 as indicated below. The Strategic Plan outlines goals for the department to achieve for optimum performance and function. Progress is tracked regularly and reportedly annually.

The Community Health Improvement Plan (CHIP) was originally expected to run from 2013-2017. New York State Department of Health updated guidelines for a new Community Health Assessment to be completed by December 2016 and for a new CHIP to be put in place. The current CHIP is titled for 2016-2018, but covers through 2019.

The priorities for 2018 continued to be to reduce obesity in children and adults, to reduce hypertension and heart disease, and to increase early childhood health. Progress was made throughout the year by the Smart Steuben partners.

2018 CHIP progress was reported to the state and reviewed by the Smart Steuben team for feasibility and effectiveness of measures to continue in 2019.
Public Health Emergency Preparedness

During 2018 Steuben County Public Health revised portions of our Emergency Preparedness and Response Plan. This plan addresses our response to potential natural disaster events, large-scale communicable disease outbreaks, and events of a biological, chemical, radiological, nuclear or explosive nature. Parts of the plan also address how we share information with our citizens during a public health emergency.

COMMUNITY RESILIENCE
- Steuben County Hazard Mitigation Plan

INCIDENT MANAGEMENT
- Emergency Operations Coordination
- Information Sharing
- Responder Safety and Health
- Volunteer Management

INFORMATION MANAGEMENT
- Risk Communication Plan

COUNTERMEASURES and MITIGATION
- Non-pharmaceutical Interventions
- Medical Countermeasure Dispensing and Administration
- Medical Materiel Management and Distribution

SURGE MANAGEMENT
- Fatality Management
- Mass Care
- Medical Surge

BIOSURVEILLANCE
- Public Health Laboratory Testing
- Public Health Surveillance and Epidemiological Investigation

ServSTEUBEN Medical Reserve Corps Unit Strength

ServSTEUBEN Medical Reserve Corps (MRC) Unit
During a public health emergency Steuben County Public Health must rely on volunteers to fill important medical and non-medical response positions, especially for medical countermeasure dispensing operations.

- Conducted 13 Activities to Recruit New Volunteers
- Participated in 2 Community Preparedness Events
- Utilized 45 MRC Volunteers at the April 2018 Dispensing Exercise
Public Health Emergency Preparedness Training and Exercise

During 2018, Public Health staff completed over 100 emergency preparedness trainings through self-directed and facilitated courses, appropriate to their level of responsibility. Topics included how response staff are organized and work with partners to accomplish public health tasks, use of specific NYS Department of Health software applications for managing medical resources and sharing information.

Emergency Preparedness exercises conducted in 2018 were important ways to identify strengths and areas for improvement in our plans, training and equipment.

- Quarterly Notification Drills to Public Health Staff
- Two Notification Drills for ServSTEUBEN MRC Volunteers
- One NYSDOH Interoperable Communications Drill
- One Nationwide Test of the Emergency Alert System
- One Ill Person Drill (Ebola Preparedness)
- 2018 April Open (Public) Point of Dispensing Full Scale Exercise
Essential Service 6: Enforce Laws and Regulations that Protect Health and Safety

Involves full enforcement of sanitary codes, especially in the food industry; full protection of drinking water supplies; enforcement of clean air standards and timely follow-up of hazards. Our District Office in Hornell oversees these environmental areas as Steuben County Public Health is a partial service health department.

Environmental Health

The Hornell District Office is responsible for protecting public health and safety through the delivery of core environmental health programs and services through the enforcement of environmental health regulations in Steuben and Schuyler Counties. Duties & responsibilities include, but are not limited to:

- Issuing permits to the following types of regulated facilities
  - Food Service Establishments
  - Temporary/Mobile Food Service Establishments
  - Children's Camps
  - Temporary Residences (Hotels, Motels, Cabins, etc.)
  - Campgrounds
  - Mobile Home Parks
  - Mass Gatherings
  - Agricultural Fairgrounds
  - Public Swimming Pool and Bathing Beaches
  - Recreational Aquatic Spraygrounds
  - Tanning Facilities

- Conducting plan reviews and approvals for:
  - All Permitted Facilities
  - Realty Subdivisions
  - Alternative Residential On-site Wastewater Treatment Systems
  - Public Water Systems

- Conducting inspections/sanitary surveys/complaint investigations at:
  - All Regulated Facilities
  - Public Water Systems at Agriculture & Markets licensed facilities
  - Public Water Systems at licensed Day Care facilities
• Conducting investigations at:
  • Drownings at Regulated Facilities
  • Food & Waterborne Illness Outbreaks
  • Injuries and Illness Outbreaks at Children’s Camps
  • Environmental Conditions linked to children with elevated blood lead levels

• Overseeing tobacco prevention programs
  • ATUPA- Adolescent Tobacco Use Prevention Act
  • Clean indoor Air Act

• Providing emergency response at incidents presenting biological, chemical or radiological exposures or physical injury hazards

• Distribution and enforcement of the Commissioner of Health’s Summary Orders (i.e. bath salts, synthetic cannabinoids, etc.)

New York State Department of Health Hornell District Office Contribution to Steuben County Public Health Department 2018 Annual Report

In 1921, legislation was enacted that empowered New York State counties to create county health districts. The purpose of a county health district was to consolidate local authority for the oversight of public health work at the county level rather than having public health activities dispersed to the constituent county cities, towns and villages. Counties were not required to create such health districts and as time passed, it became evident that many rural counties (including Steuben) that had not formed a county health district would face increasing logistical and financial challenges that coincided with expanding public health needs and requirements. County health departments that operate in counties without county health districts are known as “partial services” county health departments.

As a matter of policy, not law, the New York State Department of Health (NYSDOH) addressed the need to maintain a baseline of environmental health programs/activities in partial services counties by creating District Offices. Nine district offices currently operate in New York State, and in Steuben County, it is the NYSDOH Hornell District Office (HDO) that provides core environmental health programs and services to County residents and visitors. In partnership with Steuben County Public Health and other state and local agencies, the HDO enforces environmental health regulations and oversees a variety of programs that are designed to protect public health and safety. The attached document provides a summary of HDO’s duties and responsibilities and the services provided in Steuben County and in Schuyler County - the other county that is located within the HDO’s jurisdiction.
Highlights of the HDO’s activities in Steuben County during the 2018 calendar year included the following:

- Conducted 630 inspections at the County’s facilities, this includes approximately 436 inspections at permanent food service operations and 51 inspections at temporary food service operations.
- Conducted 38 sanitary surveys (enhanced inspections) at community water systems (primarily municipalities and mobile home parks) and 70 sanitary surveys at other regulated facilities with onsite water supplies.
- Conducted 18 student aide compliance visits to tobacco retailers to ensure compliance with the Adolescent Tobacco Use Prevention Act (ATUPA).
- Worked with Steuben County Public Health to conduct lead-based paint risk assessments of private Steuben County residences in response to referrals of children with elevated blood lead levels. There were four assessments in 2018.
- Investigated 34 complaints alleging sanitary code violations at regulated facilities.
- Conducted inspections at 7 of the County’s 13 tanning operations (each facility must be inspected within a two-year period).
- Initiated 16 formal enforcement actions (Administrative Tribunal Hearings) to address NYS Sanitary Code violations at regulated facilities.

From January 1, 2013 through December 31, 2018, the HDO initiated twelve formal enforcement actions (Administrative Tribunal Hearings) with the owners of tobacco retail outlets that illegally sold tobacco products to individuals under the age of eighteen (2013 – 2; 2014 – 2; 2015 – 2; 2016 – 1, 2017 -2, 2018-3). In all cases, the HDO’s charges were sustained by the Administrative Law Judge and fines were imposed. None of these tobacco retail vendors had a second sale of tobacco products to a minor during that same four-year period.

From January 1, 2013 through December 31, 2018, the HDO initiated formal enforcement actions (Administrative Tribunal Hearings) against 21 public water suppliers for failure to submit monthly water operation reports within the required timeframe (2013 – 3; 2014 – 4; 2015 – 6; 2016 – 2, 2017- 6, 2018-6).

No trends or patterns were identified during the reporting period in any aspect of the District’s delivery of its core environmental health programs and services, including compliance and enforcement.

Prepared by

Michelle Donovan
District Director

April 3, 2019
Essential Service 7: Link People to Needed Personal Health Services

Involves assuring effective entry for disadvantaged people into a coordinated system of clinical care; linkage to services for special population groups; ongoing care coordination; targeted health information to high risk population groups and technical assistance for effective worksite health promotion/disease prevention programs.

Maternal & Child Health

The agency welcomes and encourages prenatal, postpartum, and pediatric referrals for the purpose of providing health guidance and teaching in the home. Services include prenatal health education, preparation for parenting, and postpartum health education. Women and children with needs beyond education are referred to appropriate agencies. Our nurses are also Certified Lactation Consultants and can answer any questions related to breastfeeding. In 2018 Guthrie Steuben OB-GYN began offering a referral to all of their prenatal patients to our program.

2018 Outcomes:
Prenatal referrals 228, 5 visits (Note: Some mothers have still not delivered)
Postpartum referrals 315, 40 visits

Jail Health

This department continued to collaborate with the Sheriff’s department in 2018 for optimal jail health. The nursing staff provided HIV counseling and testing as well as testing for other sexually transmitted diseases to inmates who request it. Hepatitis A/B vaccinations and other adult vaccines are provided for these clients through the VFA program.

2018 Outcomes:
- 140 inmates attended our jail clinics
- 139 HIV screening tests performed
- 134 Gonorrhea screening tests performed
- 134 Chlamydia screening tests performed/5 cases identified
- 116 Syphilis screening tests performed
- 30 Trichomonas screening test performed
- 132 Hepatitis C screening tests performed

Special Children’s Services (SCS)

Children with Special Health Care Needs Program (CSHCN)
The CSHCN Program is a public health program that provides information and referral services for health and related areas for families of CSHCN. There is no cost to families.
Physically Handicapped Children’s Program (PHCP)
PHCP provides financial assistance, paying co-pays and deductibles for medical services and referrals for medical care for children (newborn-21 years old) who have or are suspected of having a disabling condition or serious chronic illness. Parent payments are based on income guidelines. Providers bill Medicaid and private insurance companies for services. New York State reimburses the county for 50% of the remaining balance. In 2018 we had 0 new referrals and 1 reapplication.

Preschool Special Education
Children 3 – 5 yrs. old having or suspected of having a disability are eligible for referral to school districts’ Committee on Preschool Special Education. Evaluations are arranged with approved special education evaluators. An individual education plan is developed recommending either center-based programming with related services or community-based related services. Services may include Special Education, Speech Therapy, Physical Therapy, Psychology, Social Work or Occupational Therapy. Transportation is provided to center-based programs. There is no cost to families and 377 children received services in Preschool in 2018.

246 children were evaluated for Preschool eligibility

259 children received related services
118 classroom placements
Early Intervention (EI)
Early Intervention is a free, statewide program for providing early identification, screening, evaluation, special services, and service coordination for infants, toddlers and their families at risk for developmental delays. Children birth to 3 years old with suspected developmental delays, a diagnosed disability, or condition affecting development are eligible for EI. Eligibility Criteria includes premature infants, low birth weight infants, growth deficiency/nutritional problems, parental substance abuse, suspected developmental delay, at risk factors or parental concern. Service Coordinators work with families in their homes to meet the special needs of each child and family and refers families to other community services such as Medicaid, SSI, or medical insurance. Services provided may include Special Instruction, Speech Therapy, Physical Therapy, Psychological Services, Social Work, Occupational Therapy or Nutritional Services.
Essential Service 8: Assure a Competent Public Health Care Workforce

Involves educating and training personnel to meet the needs for public and personal health service; adoption of continuous quality improvement and life-long learning and active partnership with academic institutions. In order to provide the highest quality public health service, the Steuben County Public Health department strives to ensure that all our staff possesses the knowledge, skills, and abilities necessary to perform their jobs effectively and efficiently.

Workforce Development

In 2018, staff members were trained collectively on the following topics throughout the year:

- Workplace ergonomics
- NYS retirement system and finances
- NY Connects program
- Preventing and recognizing sexual abuse
- Accreditation
- Finger Lakes Community Health
- Teach back method
- Health numeracy
- Impact of marijuana legalization on communities
- Psychological first aid

Individual staff members completed training specific to their respective program areas as well.
Essential Service 9: Evaluate Effectiveness, Accessibility & Quality of Personal and Population Based Health Services

Ongoing evaluation of health programs to assess program effectiveness and to provide information necessary for allocating resources and shaping programs. Measures for assessing this essential service indicate a need for strengthening Steuben County Public Health activities in this domain.

Public Health Accreditation

Steuben County Public Health, along with five other local county health departments – Ontario, Schuyler, Seneca, Wayne, and Yates – worked collaboratively to submit an application for multijurisdictional accreditation to the Public Health Accreditation Board (PHAB) to become nationally recognized in May 2017. In late July and early August of 2018, each county was visited by reviewers from PHAB, and they had very positive comments about the work that was being done in all the counties and collectively. This application was the first multijurisdictional accreditation application to be submitted. It was also the largest application in progress. The decision for all counties to submit an action plan towards becoming fully accredited was received in November 2018. The counties have since successfully submitted an approved action plan and are currently working to implement new measures.

Efforts captured by accreditation focuses on the following 12 domains of Public Health:

- Domain 1: Conduct and disseminate assessments focused on population health status and public health issues facing the community
- Domain 2: Investigate health problems and environmental public health hazards to protect the community
- Domain 3: Inform and educate about public health issues and functions
- Domain 4: Engage with the community to identify and address health problems
- Domain 5: Develop public health policies and plans
- Domain 6: Enforce public health laws
- Domain 7: Promote strategies to improve access to health care
- Domain 8: Maintain a competent public health workforce
- Domain 9: Evaluate and continuously improve processes, programs, and interventions
- Domain 10: Contribute to and apply the evidence base of public health
- Domain 11: Maintain administrative and management capacity
- Domain 12: Maintain capacity to engage the public health governing entity
Essential Service 10: Research for New Insights & Innovative Solutions to Health Problems

Continuous linkage with appropriate institutions of higher learning and research.

S2AY Rural Health Network and Common Ground Health

The S2AY Rural Health Network is a partnership of the Local Health Departments in Steuben, Schuyler, Seneca, Ontario, Wayne, Yates, Chemung and Livingston counties. S2AY’s mission is to be a leader in improving health outcomes for our rural communities, including Steuben. S2AY focuses its effort on 3 different areas: supporting public health, county specific programs and regional collaborative work:

S2AY’s MISSION & PURPOSE

S2AY has participation and leadership on various groups, such as Common Ground Health, New York State Association for Rural Health (NYSARH), and the following DSRIP Performing Provider Systems (PPS): the Finger Lakes Performing Provider System (FLPPS) and the Care Compass Network, and Finger Lakes and Southern Tier network (FLAST).

The S2AY Network was restructured and reorganized by its Board of Directors in 2018, leading to a renewed prioritization of grant seeking, partnerships, streamlined initiatives and becoming self-driven. S2AY’s new Executive Director, Jackie Lyttle, brings leadership, expertise and an enthusiasm that will lead S2AY forward as the premier rural health network in the state.
## Budget Summary 2018

### Expenditures

<table>
<thead>
<tr>
<th>Expenditure</th>
<th>2017</th>
<th>2018</th>
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<tr>
<td>PHN Salaries &amp; Administration</td>
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<td>STD</td>
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<td>Lead</td>
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<td>Tobacco</td>
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<td>Injury Prevention</td>
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<td>PH Emergency Preparedness</td>
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<td>Diabetes Coalition</td>
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<td>Rabies</td>
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<td>Comprehensive Health Study</td>
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<td>Early Intervention</td>
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<td>SCS Salaries &amp; Administration</td>
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<td><strong>Total Expenses</strong></td>
<td><strong>$6,642,602</strong></td>
<td><strong>$6,082,725</strong></td>
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### Revenue

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<th>Revenue</th>
<th>2017</th>
<th>2018</th>
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<tr>
<td>Patient Fees, Medicaid &amp; Third Party Payers</td>
<td>$785,480</td>
<td>$1,241,556</td>
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<td>State Aid</td>
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<td>Other NYS Aid</td>
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<td>Grants</td>
<td>$250,800</td>
<td>$223,709</td>
</tr>
<tr>
<td>Other</td>
<td>$245,748</td>
<td>$223,096</td>
</tr>
<tr>
<td><strong>Total Revenue</strong></td>
<td><strong>$4,144,778</strong></td>
<td><strong>$4,234,035</strong></td>
</tr>
</tbody>
</table>

### County Cost

<table>
<thead>
<tr>
<th>County Cost</th>
<th>2017</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>$2,497,824</td>
<td>$1,848,690</td>
<td></td>
</tr>
</tbody>
</table>

### 2018 Revenue

- Patient Fees, Medicaid & Third Party Payers
- State Aid
- Other NYS Aid
- Grants